

Fill in this information to identify the case:

United States Bankruptcy Court for the:

____ District of Delaware
(State)Case number (if known): _____ Chapter 11☐ Check if this is an amended filing**Official Form 201****Voluntary Petition for Non-Individuals Filing for Bankruptcy**

06/22

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available.

1. Debtor's nameAmbri Inc.**2. All other names debtor used in the last 8 years**

Include any assumed names, trade names, and *doing business* as names

3. Debtor's federal Employer Identification Number (EIN)2 7 - 3 2 2 0 0 2 3**4. Debtor's address****Principal place of business**53 Brigham Street
Number StreetUnit #8Marlborough MA 01752
City State ZIP CodeMiddlesex
County**Mailing address, if different from principal place of business**_____
Number Street_____
P.O. Box_____
City State ZIP Code**Location of principal assets, if different from principal place of business**_____
Number Street_____
City State ZIP Code**5. Debtor's website (URL)**https://ambri.com/

Debtor Ambri Inc.
Name

Case number (if known) _____

6. Type of debtor

- ☒ Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP))
☐ Partnership (excluding LLP)
☐ Other. Specify: _____

7. Describe debtor's business*A. Check one:*

- ☐ Health Care Business (as defined in 11 U.S.C. § 101(27A))
☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
☐ Railroad (as defined in 11 U.S.C. § 101(44))
☐ Stockbroker (as defined in 11 U.S.C. § 101(53A))
☐ Commodity Broker (as defined in 11 U.S.C. § 101(6))
☐ Clearing Bank (as defined in 11 U.S.C. § 781(3))
☒ None of the above

B. Check all that apply:

- ☐ Tax-exempt entity (as described in 26 U.S.C. § 501)
☐ Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)
☐ Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

*C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See <http://www.uscourts.gov/four-digit-national-association-naics-codes>.*2 2 1 1**8. Under which chapter of the Bankruptcy Code is the debtor filing?**

A debtor who is a "small business debtor" must check the first sub-box. A debtor as defined in § 1182(1) who elects to proceed under subchapter V of chapter 11 (whether or not the debtor is a "small business debtor") must check the second sub-box.

Check one:

- ☐ Chapter 7
☐ Chapter 9
☒ Chapter 11. *Check all that apply:*

- ☐ The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$3,024,725. If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
- ☐ The debtor is a debtor as defined in 11 U.S.C. § 1182(1), its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$7,500,000, **and it chooses to proceed under Subchapter V of Chapter 11.** If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return, or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
- ☐ A plan is being filed with this petition.
- ☐ Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
- ☐ The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
- ☐ The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.

☐ Chapter 12

Debtor Ambri Inc. Case number (if known) _____
 Name

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

☒ No

☐ Yes.

District _____ When _____ Case number _____
 MM / DD / YYYY

If more than 2 cases, attach a separate list.

District _____ When _____ Case number _____
 MM / DD / YYYY

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

☒ No

☐ Yes.

Debtor _____ Relationship _____

District _____ When _____

MM / DD / YYYY

List all cases. If more than 1, attach a separate list.

Case number, if known _____

11. Why is the case filed in this district?

Check all that apply:

☒

Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.

☐

A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?

☒ No

☐ Yes.

Answer below for each property that needs immediate attention. Attach additional sheets if needed.

Why does the property need immediate attention? (Check all that apply.)

☐

It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.

What is the hazard? _____

☐

It needs to be physically secured or protected from the weather.

☐

It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).

☐

Other _____

Where is the property?

Number _____ Street _____

City _____ State ZIP Code _____

Is the property insured?

☐ No

☐ Yes.

Insurance agency _____

Contact name _____

Phone _____

Statistical and administrative information

Debtor Ambri Inc.
Name

Case number (if known) _____

13. Debtor's estimation of available funds

Check one:

- ☒ Funds will be available for distribution to unsecured creditors.
- ☐ After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

14. Estimated number of creditors

- ☐ 1-49
☐ 50-99
☐ 100-199
☒ 200-999

- ☐ 1,000-5,000
☐ 5,001-10,000
☐ 10,001-25,000

- ☐ 25,001-50,000
☐ 50,001-100,000
☐ More than 100,000

15. Estimated assets

- ☐ \$0-\$50,000
☐ \$50,001-\$100,000
☐ \$100,001-\$500,000
☐ \$500,001-\$1 million

- ☐ \$1,000,001-\$10 million
☐ \$10,000,001-\$50 million
☒ \$50,000,001-\$100 million
☐ \$100,000,001-\$500 million

- ☐ \$500,000,001-\$1 billion
☐ \$1,000,000,001-\$10 billion
☐ \$10,000,000,001-\$50 billion
☐ More than \$50 billion

16. Estimated liabilities

- ☐ \$0-\$50,000
☐ \$50,001-\$100,000
☐ \$100,001-\$500,000
☐ \$500,001-\$1 million

- ☐ \$1,000,001-\$10 million
☐ \$10,000,001-\$50 million
☒ \$50,000,001-\$100 million
☐ \$100,000,001-\$500 million

- ☐ \$500,000,001-\$1 billion
☐ \$1,000,000,001-\$10 billion
☐ \$10,000,000,001-\$50 billion
☐ More than \$50 billion

Request for Relief, Declaration, and Signatures

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

17. Declaration and signature of authorized representative of debtor

The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.

I have been authorized to file this petition on behalf of the debtor.

I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 5/5/2024
Signed by: _____
MM / DD / YYYY

x

Nora Murphy

88683473A07D472...

Signature of authorized representative of debtor

Nora Murphy

Printed name

Title Chief Financial Officer

Debtor


Ambri Inc.

Case number (if known)

Name

18. Signature of attorney

DocuSigned by:



887C82580CE24C1...

Signature of attorney for debtor

Date

5/5/2024

MM / DD / YYYY

L. Katherine Good

Printed name

Potter Anderson & Coroon LLP

Firm name

1313 North Market Street, 6th Floor.

Number Street

Wilmington

City

Delaware

State

19801

ZIP Code

(302) 984-6000

Contact phone

kgood@potteranderson.com

Email address

5101

Bar number

Delaware

State

**AMBRI INC.
OFFICER'S CERTIFICATE**

May 5, 2024

The undersigned, as the Chief Financial Officer of Ambri Inc., a Delaware corporation (the "Company"), hereby certifies, solely in her capacity as an officer of the Company and not in any individual capacity, as follows:

- a) a duly called special meeting of the Board of Directors (the "Board") of the Company, at which a quorum was present, was held on May 3, 2024, (the "Special Meeting") in accordance with the requirements of the Delaware General Corporation Law and the Company's charter and bylaws;
- b) the resolutions included in the attached were duly adopted and approved by a majority of the directors of the Board in attendance at the Special Meeting;
- c) the resolutions included in the attached are true, complete and correct as they appear;
- d) the resolutions included in the attached have not been modified, amended, annulled, rescinded or revoked and are still in full force and effect as of the date hereof; and
- e) there exists no other subsequent resolution of the Board relating to the matters set forth in the resolutions attached hereto.

IN WITNESS WHEREOF, the undersigned has executed this certificate as of the date first set forth above.

By: DocuSigned by:

Nora Murphy

88683473A07D472...

Name: Nora Murphy
Title: Chief Financial Officer

**RESOLUTIONS OF THE BOARD OF DIRECTIONS
OF AMBRI INC.**

WHEREAS, pursuant to notice duly given, a special meeting of the Board of Directors of (the “Board”) of Ambri Inc., a Delaware corporation (the “Company”), was convened on May 3, 2024, (the “Special Meeting”);

WHEREAS, a quorum of the Board, participated throughout the Special Meeting;

WHEREAS, the Board of the Company has considered presentations by the management and the financial and legal advisors of the Company regarding the liabilities and liquidity situation of the Company, the strategic alternatives available to it, and the effect of the foregoing on the Company’s business, creditors, and other parties in interest;

WHEREAS, the Board has been presented with a proposed petition and related documents to be filed by the Company in the United States Bankruptcy Court for the District of Delaware (the “Bankruptcy Court”) seeking relief under chapter 11 of title 11 of the United States Code (the “Bankruptcy Code”) as a debtor in possession; and

WHEREAS, the Board, having had a series of meetings to consider the financial and operational aspects of the Company’s business and the best course of action to maximize value, having received financial and other input from management and its advisors, having had the opportunity to review and consider the same, and having pursued and considered various alternatives, have determined in the exercise of their respective business judgment that given the current facts and circumstances confronting the Company, it is advisable and in the best interests of the Company, its creditors, and other interested parties that a petition be filed by the Company seeking relief under the provisions of chapter 11 of the Bankruptcy Code.

NOW THEREFORE BE IT RESOLVED, that in the judgment of the Board it is advisable and in the best interests of the Company, its creditors, employees, stakeholders and other interested parties that a voluntary petition be filed by the Company seeking relief under the provisions of chapter 11 of the Bankruptcy Code, and the filing of such petition is authorized hereby; and it is further

RESOLVED, that each duly appointed officer of the Company (each, an “Authorized Person”), be, and each hereby is, authorized and empowered, on behalf of and in the name of the Company, to execute and verify a petition in the name of the Company under chapter 11 of the Bankruptcy Code and to cause the same to be filed in the Bankruptcy Court in such form and at such time as Authorized Person executing said petition on behalf of the Company shall determine; and it is further

RESOLVED, that each Authorized Person be, and each hereby is, authorized and empowered, on behalf of and in the name of the Company, to execute, verify and/or file, or cause to be executed, verified and/or filed (or direct others to do so on their behalf as provided herein) all necessary documents, including, without limitation, all petitions, affidavits, statements, schedules, motions, lists, applications, pleadings and other papers, and in connection with the petition, to employ and retain all assistance by legal counsel, accountants or other professionals, and to take any and all action which they deem necessary and proper to maintain the ordinary course operation of the Company's business during the pendency of the chapter 11 case, including any and all action necessary or proper in connection with obtaining Bankruptcy Court authorization to use cash collateral and obtain post-petition financing (the “DIP Financing” and such agreement the “DIP Financing Agreement”) substantially on the terms disclosed to the Board at the Special Meeting, and seek the relief contemplated by “first day” and/or “second day” motions; and it is further

RESOLVED, that each Authorized Person be, and each hereby is, authorized and empowered on behalf of the Company, to retain and employ professionals to render services to the Company in connection with the chapter 11 case, including, without limitation, (i) Goodwin Procter LLP as bankruptcy co-counsel, (ii) Potter Anderson & Corroon, LLP as bankruptcy co-counsel, (iii) Triple P RTS, LLC and Triple P Securities, LLC (collectively, "Portage Point Partners") to provide financial advisory and investment banking services, and (iv) Epiq Corporate Restructuring, LLC as claims and noticing agent and to provide administrative advisory services; and it is further

RESOLVED, that, in connection with the chapter 11 case, each Authorized Person be, and hereby is, authorized and empowered, on behalf of and in the name of the Company, to file a motion and related bidding procedures to continue marketing the Company's assets, designating the agent under the DIP Financing Agreement (or its designee) as the stalking horse bidder substantially under the terms disclosed to the Board at the Special Meeting, and commence a bidding and sale process for the Company's assets and pursue negotiations with any interested parties regarding a sale of such assets pursuant to section 363 of the Bankruptcy Code; provided, however, any decision to accept an offer to purchase the Company's assets shall be subject to further approval by the Board; and it is further

RESOLVED, that each Authorized Person be, and each hereby is, authorized and empowered, on behalf of and in the name of the Company, to amend, supplement or otherwise modify from time to time the terms of any documents, certificates, instruments, agreements, financing statements, notices, undertakings or other writings referred to in the foregoing resolutions; and it is further

RESOLVED, that each Authorized Person be, and each hereby is, authorized and empowered on behalf of and in the name of the Company, to take or cause to be taken any and all such further action and to execute, deliver, verify and/or file, or cause to be executed, delivered, verified and/or filed (or direct others to do so on its behalf as provided herein) all such further documents, agreements, instruments, financing statements, notices, undertakings, certificates and other writings to effectuate the purpose and intent of any and all of the foregoing resolutions; and it is further

RESOLVED, that all acts lawfully done or actions lawfully taken by any Authorized Person to seek relief on behalf of the Company under chapter 11 of the Bankruptcy Code, or in connection with the chapter 11 case, or any matter related thereto, in connection with the Company's ordinary course operations be, and hereby are, adopted, ratified, confirmed and approved in all respects as the acts and deeds of the Company as fully as if such actions had been presented to the Board for its prior approval; and it is further

RESOLVED, that each Authorized Person be, and each hereby is, authorized and empowered, on behalf of and in the name of the Company, to pay and direct the payment of all fees and expenses as in their judgment shall be necessary, appropriate, or advisable in the good faith judgment of such Authorized Person to effective the purpose and intent of any and all of the foregoing resolutions.

Fill in this information to Identify the case:

Debtor Name: Ambri Inc.

United States Bankruptcy Court for the: District of Delaware

Case Number (If known):

☐ Check if this is an amended filing

Official Form 204

Chapter 11 or Chapter 9 Cases: Consolidated List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders

12/15

A consolidated list of creditors holding the 30 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims.

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1 J. CALNAN & ASSOCIATES INC. 3 BATTERYMARCH PARK 5TH FLOOR QUINCY, MA 02169	CONTACT: TIM KELLY PHONE: (617) 801-0200 TKELLY@JCALNAN.COM	TRADE PAYABLE	Unliquidated, Disputed			\$4,796,976.00
2 QUARRY SQUARE OWNER LLC 55 CAMBRIDGE STREET BURLINGTON, MA 01803	CONTACT: BROOKS GOODYEAR PHONE: (401) 829-6991 BGOODYEAR@RJ KELLY.COM	TRADE PAYABLE				\$1,272,530.66
3 THE MELLEN COMPANY 40 CHENELL DRIVE CONCORD, NH 03301	CONTACT: LISA WALTER- SATURLEY PHONE: (603) 228-2929 LWALTER@MELLENCOMPAN Y.COM	TRADE PAYABLE				\$358,866.00
4 TS ELINO GMBH ZUM MUHLENGRABEN 16-18 DUREN 52355 GERMANY	CONTACT: PETRA ERDORF PHONE: +49 2421 690 20 PETRA.ERDORF@ELINO.DE	TRADE PAYABLE				\$251,275.00
5 THIELMANN UCON GMBH GUSTAV-RIVINIUS-PLATZ 2 HAUSACH 77756 GERMANY	CONTACT: MANFRED ZURKIRCH INFO@THIELMANN.COM	TRADE PAYABLE				\$142,456.00
6 JONES LANG LASALLE 200 EAST RANDOLPH STREET 45TH FLOOR CHICAGO, IL 60601	CONTACT: TIM MEIER PHONE: (312) 782-5800 TIM.MEIER@AM.JLL.COM	TRADE PAYABLE				\$127,100.00
7 NATIONAL GRID 40 SYLVAN RD WALTHAM, MA 02451-1200	CONTACT: LISA WIELAND PHONE: (800) 322-3223	TRADE PAYABLE				\$118,501.63

Debtor: Ambri Inc.

Case Number (if known):

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
8 MIT TECHNOLOGY LICENSING OFFICE ROOM NE18-501 255 MAIN STREET, KENDALL SQUARE CAMBRIDGE, MA 02142-1601	CONTACT: LAUREN FOSTER PHONE: (617) 253-6966 LCFOSTER@MIT.EDU	TRADE PAYABLE				\$90,292.01
9 WB ENGINEERS & CONSULTANTS, INC. 33 WHITEHALL STREET, 17TH FLOOR NEW YORK, NY 10004	CONTACT: ROB ANDERSEN PHONE: (646) 778-5635 RANDERSEN@WBENGINEERING.COM	TRADE PAYABLE				\$88,391.05
10 ATLANTIS EQUIPMENT CORPORATION 16941 NY22 STEPHENTOWN, NY 12168	CONTACT: LOUIS SCHROETER PHONE: (518) 733-5910 ACCT@ATLANTISEQUIPMENT.COM	TRADE PAYABLE				\$86,203.47
11 QUADRO US 90 GLACIER DR SUITE 1000 WESTWOOD, MA 02090	CONTACT: LISA ANDERSON PHONE: (519) 884-9660 QECAR@IDEXCORP.COM	TRADE PAYABLE				\$61,678.35
12 MORGAN THERMAL CERAMICS INC. YORK HOUSE SHEET STREET WINDSOR SL4 1DD UNITED KINGDOM	CONTACT: WENDY EVANS PHONE: (706) 796-4313 WENDY.EVANS@MORGANPLC.COM	TRADE PAYABLE				\$56,702.24
13 CSC LEASING COMPANY 6802 PARAGON PLACE SUITE 350 RICHMOND, VA 23230	CONTACT: DYLAN DENSLOW PHONE: (804) 673-1000 DDENSLOW@CSCLEASING.COM	TRADE PAYABLE				\$50,670.61
14 NORTHSTAR PROJECT & REAL ESTATE SVCS 1050 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02138	CONTACT: DAVID GIRARD PHONE: (617) 692-0618 DAVID.GIRARD@NORTHSTAR-PRES.COM	TRADE PAYABLE				\$47,711.85
15 LINDE GAS & EQUIPMENT, INC. 10170 VIRGINIA AVE CHICAGO RIDGE, IL 60415	CONTACT: MATT WHITE PHONE: (708) 425-5155	TRADE PAYABLE				\$43,263.20
16 IHS GLOBAL, S&P GLOBAL 15 INVERESS WAY EAST ENGLEWOOD, CO 80112	CONTACT: JORDAN BROOKSHER PHONE: (800) 447-2273 JORDAN.BROOKSHER@SPGLOBAL.COM	TRADE PAYABLE				\$31,413.94
17 NEWBURY DESIGN ASSOCIATES INC. 100 FOXBOROUGH BOULEVARD SUITE 160 FOXBOROUGH, MA 02035	CONTACT: RON MEEHAN PHONE: (508) 620-9705 X204 RMEEHAN@NDA-ARCH.COM	TRADE PAYABLE				\$25,904.24
18 ETM MANUFACTURING CO. 24 PORTER ROAD LITTLETON, MA 01460	CONTACT: DOUG SCHEFFEL PHONE: (978) 486-9050 AR@ETMMFG.COM	TRADE PAYABLE				\$20,455.48
19 LENOVO INC 8001 DEVELOPMENT DRIVE MORRISVILLE, NC 27560	CONTACT: MATTHEW ZIELINSKI MZIELINSKI@LENOVO.COM	TRADE PAYABLE				\$19,423.57
20 MUNSON MACHINERY CO INC. 210 SEWARD AVENUE UTICA, NY 13502	CONTACT: CHARLES DIVINE PHONE: (315) 797-0090	TRADE PAYABLE				\$19,087.71

Debtor: Ambri Inc.

Case Number (if known):

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
21 AON CONSULTING, INC 1 CHASE MANHATTAN PLAZA NEW YORK, NY 10005	CONTACT: CHRISTA DAVIES PHONE: (281)822-6688	TRADE PAYABLE				\$15,000.00
22 CRYSTAL ENGINEERING COMPANY, INC. 2 STANLEY TUCKER DRIVE NEWBURYPORT, MA 01950	CONTACT: BETHEL EPUH PHONE: (978) 465-7007 BETHL@CRYSTALENGINEERING.COM	TRADE PAYABLE				\$8,580.45
23 PRINCE AND IZANT CO. 12999 PLAZA DR CLEVELAND, OH 44130	CONTACT: BRAD LINDHOLMMATT BRANDENBURG PHONE: (216) 284-7269	TRADE PAYABLE				\$6,675.00
24 8X8, INC. 675 CREEKSIDE WAY CAMPBELL, CA 95008	CONTACT: KEVIN KRAUS PHONE: (866) 879-8647	TRADE PAYABLE				\$5,793.82
25 ZOOMINFO TECHNOLOGIES LLC 805 BROADWAY ST STE 900 VANCOUVER, WA 98660	CONTACT: PETER CAMERON HYZER PHONE: (866) 904-9666 AR@ZOOMINFO.COM	TRADE PAYABLE				\$4,425.30
26 EVERSOURCE 56 PROSPECT ST HARTFORD, CT 06103	CONTACT: GREG BUTLER PHONE: (800) 340-9822 GREG.BUTLER@EVERSOURCE.COM	TRADE PAYABLE				\$4,337.56
27 DHL EXPRESS - USA 1210 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324	CONTACT: GREG HEWITT PHONE: (954) 235-0259 GREG.HEWITT@DHL.COM	TRADE PAYABLE				\$3,955.64
28 BOSTON SHIPPING CONSULTANTS 12-B LINSOTT RD WOBBURN, MA 01801	CONTACT: DENNIS MINISCALCO PHONE: (781) 491-7377 DENNIS@BOSTON-SHIPPING.COM	TRADE PAYABLE				\$2,800.00
29 COMCAST BUSINESS 1701 JFK BOULEVARD PHILADELPHIA, PA 19103	CONTACT: JASON S. ARMSTRONG	TRADE PAYABLE				\$1,732.93
30 QUARRY SQUARE OWNER LLC 55 CAMBRIDGE STREET BURLINGTON, MA 01803	CONTACT: BROOKS GOODYEAR PHONE: (401) 829-6991 BGOODYEAR@RJ KELLY.COM	LITIGATION	Unliquidated, Disputed			

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF DELAWARE**

	X	
	:	
In re:	:	Chapter 11
	:	
Ambri Inc., ¹	:	Case No. 24- [] ()
	:	
Debtor.	:	
	:	
	X	

CORPORATE OWNERSHIP STATEMENT

Pursuant to rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure, the following is a list of any corporation, other than a governmental unit, that directly or indirectly owns 10% or more of any class of equity interests in the above-caption debtor.

EQUITY HOLDER	PERCENTAGE OF TOTAL EQUITY ²
Reliance New Energy Limited	17.274%
Paulson Partners L.P. ³	20.880%
Gates Frontier, LLC	36.769%

EQUITY HOLDER	PERCENTAGE OF SENIOR PREFERRED EQUITY ⁴
Paulson Partners L.P. ⁵	30.904%
Gates Frontier, LLC	54.421%

¹ The Debtor's mailing address is 53 Brigham Street, Unit 8, Marlborough, MA 01752, and the last four digits of the Debtor's federal tax identification number are 0023.

² Presented on a fully diluted basis, giving effect to the exercise or conversion of all warrants, and preferred stock into the applicable number of shares of common stock, but without giving effect to the conversion or exercise of outstanding equity awards.

³ Represents beneficial ownership of Paulson Partners L.P. and affiliated funds.

⁴ Presented as senior preferred stock, voting separately as a single class, giving effect to the exercise of all warrants to purchase senior preferred stock, and calculated on an as-converted to common stock basis.

⁵ Represents beneficial ownership of Paulson Partners L.P. and affiliated funds.

EQUITY HOLDER	PERCENTAGE OF STANDARD PREFERRED EQUITY⁶
Reliance New Energy Limited	84.700%

EQUITY HOLDER	PERCENTAGE OF COMMON EQUITY⁷
David Bradwell	12.929%
Donald Sadoway	14.587%
KLP Enterprises, LLC	21.971%
Khosla Ventures IV, LP ⁸	39.983%

⁶ Presented as standard preferred stock, voting separately as a single class, giving effect to the exercise of all warrants to purchase standard preferred stock, and calculated on an as-converted to common stock basis.

⁷ Presented as common stock, voting separately as a single class, and giving effect to the exercise of all warrants to purchase common stock, but without giving effect to the exercise or conversion of any outstanding equity awards or the conversion of preferred stock or warrants to purchase preferred stock into the applicable number of shares of common stock.

⁸ Represents beneficial ownership of Khosla Ventures IV, LP and affiliated funds.

Fill in this information to identify the case:Debtor name Ambri Inc.United States Bankruptcy Court for the: DISTRICT OF DELAWARE

Case number (if known) _____

☐ Check if this is an amended filing

Official Form 202

Declaration Under Penalty of Perjury for Non-Individual Debtors

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☐ *Schedule A/B: Assets—Real and Personal Property* (Official Form 206A/B)
- ☐ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☐ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☐ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☐ *Schedule H: Codebtors* (Official Form 206H)
- ☐ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ *Amended Schedule*
- ☒ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☒ Other document that requires a declaration **Corporate Ownership Statement, Form 201**

I declare under penalty of perjury that the foregoing is true and correct.

Executed on _____

DocuSigned by:
Kora Murphy

88683473A07D472
Signature of individual signing on behalf of debtor

Printed name _____

Position or relationship to debtor _____